

Rectoral Decree No. 243 of 4/8/2025

on a competition by way of comparative evaluation for 1 additional place with scholarship funded by ACN (Agency for National Cybersecurity), in order to develop the topic-bound research project: "Security Strategies for Artificial Intelligence: Metrics, Processes, and Organizational Practices," as part of the Doctorate in Management XLI cycle (a.y. 2025/2026)

THE RECTOR

- Having regard to the Charter of Luiss Guido Carli;
- Having regard to article 4 of Law No. 210 of 3 July 1998 providing that universities may, by their own rules, regulate the establishment of doctoral programs, including eligibility, the awarding of academic qualifications, educational goals, curricula, duration, fees, attendance, the criteria for awarding scholarships and the amount thereof, and agreements with public and private entities, in conformity with the general criteria and suitability requirements of the locations laid down by ministerial decree;
- Having regard to article 19 of Law No. 240/2010 containing new provisions on doctorates;
- Having regard to Ministry of Universities and Research (MUR) Decree No. 226 of 14
 December 2021 adopting regulations on the accreditation of doctoral program locations and programs and the criteria for establishing doctoral programs by accredited bodies;
- Having regard to the Research Doctorate Regulations of Luiss Guido Carli, approved by the Executive Committee of 9 March, on the proposal of the Academic Senate's session of 22 February 2022;
- Having regard to the Guidelines for determining the admission requirements to the PhD program, approved by the Academic Senate and the Executive Committee at their meetings of 2 July 2025 and 9 July 2025, respectively;
- Having regard to the Guidelines for drafting and publishing the calls for applications for admission to the PhD program, approved by the Academic Senate and the Executive Committee at their meetings of 2 July 2025 and 9 July 2025, respectively;
- Having regard to the Ministerial Decree n. 247 of 23 February 2022 on the increase of doctoral scholarship.
- Having regard to INPS memo No. 25 of February 11, 2022, having as its subject "Separate Management referred to in Article 2, paragraph 26, of Law No. 335 of August 8, 1995.
 Income contribution rates for the year 2022."



- Having regard to the resolution of the Department of Business & Management of Luiss Guido Carli of 19 November 2024 proposing to establishment of the PhD program in Law and Business, fortieth cycle.
- Having regard to the resolutions of the Academic Senate and the Executive Committee respectively of 25 and 26 November 2024 approving the doctoral program.
- Having regard to the note of the MUR Protocol No. 8936 of 29/04/2025 with which it is made explicit that with regard to the accreditation procedures for the XLI cycle (a.y. 2025/2026), taking into account what is regulated by Ministerial Decree No. 226 of 14 December 2021 (Regulation on the modalities of accreditation of doctoral offices and courses and criteria for the establishment of doctoral courses by accredited institutions), the provisions contained in the "Guidelines" approved by the Ministerial Decree No. 301 of March 22, 2022 for the accreditation of courses offered by universities, do not require a specific update and, therefore, the same apply from XXXVIII also for the accreditation of the XLI cycle;
- Having regard to the notice published on the ACN website on 24 February 2025, concerning the call for the funding of PhD scholarships in the field of cybersecurity – 41st PhD cycle;
- Having regard to the resolution approving participation in the call issued by the National Cybersecurity Agency for the funding of an additional PhD scholarship for the academic year 2025/2026 (PhD in Management 41st cycle), adopted by the Executive Committee at its meeting of 31 March 2025;
- Having regard to the ACN (National Cybersecurity Authority) act prot. no. 284854 of 23/07/2025 whereby, as a result of the aforementioned notice, 30 eligible and fundable project proposals for allocation of the funding were selected, with regard to the Doctoral Fellowships for Cycle XLI, in Cybersecurity;
- Having regard to the placement of Luiss Guido Carli in the aforementioned ranking list in relation to the following project proposal: "No. 29", Project ID: "132948_215_UniLS", Research Project Name: "Security Strategies for Artificial Intelligence: Metrics, Processes, and Organizational Practices" submitted in response to the call issued by ACN for the funding of PhD scholarships in the field of cybersecurity and ranked among the proposals awarded funding;
- Having regard to the Implementation Regulations of the Call for funding PhD scholarships in the field of cybersecurity Annex 1 to the Call for funding PhD scholarships in the field of cybersecurity, 41st PhD cycle, published on 24 February 2025 on the Agency's website



DECREES AS FOLLOWS

ART. 1 – ESTABLISHMENT

The research doctoral program in Management (course length – four years), set out in the specific sheets annexed hereto, which are an integral part hereof, is hereby established at Luiss Guido Carli for the 2025/2026 academic year, XLI cycle, and likewise the specific competitions for admission and assigning of **n. 1 position, with a scholarship funded by the Agency for National Cybersecurity (ACN)**, with the scope of developing the following **Research Project** admitted for the funding:

"Security Strategies for Artificial Intelligence: Metrics, Processes, and Organizational Practices ".

The specific sheet for the program (see Annex A) sets out the educational goals, research themes, the method, and criteria for selecting candidates for the purposes of establishing a ranking order for admission.

Any additions or changes to what is set out herein and, in the Annex provided will be published on the University's website http://www.luiss.it.

ART. 2 - ELIGIBILITY

Applications to participate in the competition for admission to the doctoral program referred to in article 1 may be submitted by individuals holding all the mandatory requirements cited in the relevant specific Annexes hereto and a master's degree, a specialized degree or an Italian master's degree under the former university system or an analogous academic qualification awarded abroad that is officially recognized in advance by the academic authorities if not already deemed to be officially equivalent. In order to obtain such recognition, a candidate who holds an academic qualification awarded abroad which is not already deemed to be officially equivalent must accompany his or her application with whatever documents are necessary to enable the Admissions Commission – consistent with the rules in force in Italy and the country where the qualification was granted and the international treaties or agreements governing the recognition of qualifications for further education purposes – to assess the qualification solely for doctoral program eligibility purposes. The qualifications must therefore be accompanied by all the documentation specified in article 3 that is necessary for their assessment.



Applications may only be accepted from individuals who have been awarded the above-mentioned qualification by and no later than 15 September 2025. In the case that a candidate applies while awaiting graduation (to occur on or before 15 September 2025), their application for admission will be considered "pending" and the candidate will have to submit the relevant degree certification (or self-certification under Presidential Decree No. 445 of 28 December 2000) by the said date, failing which the candidate will be excluded.

Therefore, candidates who will earn the qualifying degree no later than 15 September 2025 will be eligible for participation in the entrance examinations.

Candidates which have already been beneficiaries of a Doctoral Scholarship in Italy may not be eligible for the scholarship offered within this Call for Applications.

This Call for Applications does not offer positions without scholarship.

It is further specified that all candidates who submit self-certification under Presidential Decree No. 445 of 28 December 2000 will be admitted to participate in the competition subject to verification of the self-certified statements and that the University may at any time during the process, including after commencement of the doctoral program, check the veracity of the statements submitted.

In the event of a false statement, the University may order – by a reasoned decision of the Rector – that the candidate be removed from the competition or the doctoral program without prejudice to ensuing criminal implications for the candidate.

ART. 3 - ADMISSION APPLICATIONS

All applications for admission must be submitted exclusively online by the deadline set out in this call for application and cited in the relevant specific Annex A hereto.

Candidates are responsible for all information that is inserted into their online form and the validity of the certification/self-certification submitted. In that regard, candidates are obliged to consult the University's Code of Ethics, with particular regard for points C.1.1. and C.1.2. The Code can be found at the following link

https://www.luiss.it/sites/all/Codice Etico Luiss CdA 21 aprile 2020 .pdf



Furthermore, in compliance with the Guidelines for drafting and publishing selection calls and the Guidelines for determining call requirements (approved by the Academic Senate and the Executive Committee at their meetings of 2 July 2025 and 9 July 2025, respectively), candidates are required to duly complete the form available in Annex B of this call and to attach it to the documentation mandatorily requested for the application.

The University reserves the right to check the information and validity of the documents submitted. In the event of a discrepancy in what has been declared, it may exclude the candidate at any time, during or after the competition.

The online procedure should be completed by accessing the University's website at the address specified in the relevant specific Annex.

Once the procedure for submitting the application has been completed, the candidate will receive a print-out thereof as proof of successful completion of the procedure.

The application is to be considered for all statutory purposes a self-certification of the candidate's declared personal details and qualifications.

Candidates are expected to submit a proof of possession of a master's degree, a specialized degree or Italian master's degree under the former university system or an analogous academic qualification awarded abroad, along with all the documents required in the relevant specific annexes hereto.

In this regard, it should be noted that:

Candidates with a qualification awarded in ITALY must submit:

Certification/self-certification of the degree held, setting out the exams undertaken, the associated grade awarded and credits earned, the grade point average and the degree grade (for each degree, if more than one degree held);

Candidates with a qualification awarded in an EU country must submit the following:

- Certification/self-certification of the of the degree held, setting out the exams undertaken, the associated grade awarded and credits earned (transcript of records), the grade point average and the degree grade (for each degree if more than one degree held);
- 2. degree parchment in its original language;
- 3. diploma supplement in its original language;



4. translation into Italian or English of the above-mentioned documents indicated in the preceding points 1, 2 and 3: translations are not required if the documents in question are issued by the institution directly in English.

Candidates with a qualification awarded in a non-EU country must submit the following:

- A. degree parchment in its original language;
- B. transcript of records in its original language;
- C. translation into Italian or English of the two documents indicated in the preceding points A and B: translations are not required if the documents in question are issued by the institution directly in English.

In the case of admission, applicants holding foreign degrees are required to submit to the PhD & Education Funding Office either the Diploma Supplement (the "access to further studies" section must necessarily be complete) or an Attestation of Comparability of the foreign degree issued by CIMEA. The Certificate of Comparability can be found at the following link: https://www.cimea.it/.

Luiss reserves the right to check all documentation submitted by candidates. Should the qualification exhibited not fulfill the requirements set forth in this call for applications and not permit enrolment in the doctoral program, candidates who have made false statements shall be excluded from the program with an obligation to refund any improperly received scholarship installments, without prejudice to any criminal implications that may arise.

The deadline for applications is 16:00 CEST (UTC+2) on 8 September 2025.

ART. 4 - ADMISSION EXAM

Admission is based on what is indicated in the Annex A hereto.

Candidates will be summoned to the written or/and oral exams, by e-mail sent to the e-mail address specified in the application form for the competition filled out online. Notice of the exam will also be given (at least 7 days prior to the date that the exam is scheduled for) on Luiss Guido Carli's website at http://www.luiss.it.

In order to take the exam, candidates will be identified through a valid ID document.



ART. 5 - COMPARATIVE EVALUATION, THE ADMISSIONS COMMISSION AND ITS DUTIES

Comparative evaluation for admission to the program is based on what is set out in the Annex A hereto.

The Admissions Commission that comparatively evaluates the candidates for the doctoral program is appointed by decree of the Rector of Luiss Guido Carli, subject to consultation with the Academic Board (Collegio dei Docenti) and consists of at least three members. Such members will either be professors or acknowledged experts in the subject and may be citizens of another country. In any event, the number of professors must exceed the number of experts on the Admissions Commission.

Once the competition exam has been completed, the Admissions Commission ranks the candidates based on the sum of the points awarded to each one.

In the event of a tie between candidates as regards their overall score, the following select criteria shall be used to establish the ranking order for admission and scholarship purposes:

- a) in the event of a tie, the points awarded to <u>Phase One</u> of the selective process (please consult the annex to the present Call for Applications)
- b) in the event of a further tie, the points awarded in connection with the <u>oral exam</u> (please consult the annex to the present Call for Applications)

Notice of admission to the doctoral program will be given by e-mail (to the address stated in the application form) no later than the date specified in the relevant Annex hereto, by which date the ranking order and list of those admitted will also be published on the Luiss website at http://www.luiss.it. Individuals who have declared that they will be awarded their qualification by and no **later than 15 September 2025** will be considered "pending". Those candidates must submit the relevant degree certification by the said date and this will be subject to verification as outlined by Article 2 this Call for Admissions.

ART. 6 - ADMISSION TO THE PROGRAMS

Candidates will be admitted to the doctoral programs in ranking order.

Acceptance of the position entails the obligation to carry out the research project approved for ACN funding and subject to this call.

Should the successful candidate decline the place or not accept it in time, pursuant to art. n° 7 of this Call, that place will be awarded to the highest-ranking eligible candidate from among those not originally admitted.



ART. 7 - ENOLMENT APPLICATION

By the peremptory deadline of 7 days, counting from the day after publication of the ranking on the University's website (http://www.luiss.it) and the concurrent notice of admission sent to the candidate by email, admitted candidate must communicate by e-mail (dottorati@luiss.it) their intention to enroll in the doctoral program, failing which they will be excluded.

The admitted candidate must also submit or send by post (postmark will be considered proof), under penalty of forfeiture, to the PhD & Education Funding Office of Luiss Guido Carli – Viale Romania, 32 – 00197 Rome, the enrollment application for the PhD program (to be completed using a specific form that will be sent to admitted candidates via email) within the deadline indicated in the admission notice, together with the required attachments.

In case of withdrawal, whether explicit or implicit, by the awarded candidate, or in the event of failure to obtain the qualification by 15 September 2025 for candidates admitted "with reservation," the ranking list will be adjusted accordingly. The University will notify the Agency of any withdrawals by the PhD candidate, both concerning the position and the scholarship, even if it is related to only part of the course.

With reference to what is stated in this article, during enrolment in the Doctoral Program timely notice must be given of any change in what was declared at the time of submission of the enrolment application.

ART. 8 - NUMBER OF PLACES ON OFFER AND SCHOLARSHIPS

The details regarding the documentation to be submitted, the selection procedures for the PhD position, and the contents of the research project are specified in Annex A and Technical Sheet A, which form an integral part of the Call.

The scholarship shall be initially awarded for one year and will be subjected to yearly renewal on condition that the PhD student completes the schedule of activities envisaged for the previous year as checked in accordance with the procedures laid down for each Doctoral Program.

The Agency shall proceed with the full revocation of the funding, with the consequent obligation on the part of the University to reimburse any amounts already disbursed, in the following cases:

- a. failure to commence the doctoral program in the 41st PhD cycle within the established deadlines;
- b. interruption of courses due to reasons attributable to the University;



- c. failure to comply with the obligations incumbent on the University as set forth in the Call and the Implementation Rules;
- d. execution of the research project in a manner inconsistent with that approved for funding.

The scholarship amount for the admitted candidate, funded by ACN and disbursed over four years (48 months), is determined in accordance with current ministerial regulations and will be allocated as follows:

- EUR 1,669.65 gross, inclusive of social security contributions payable by the recipient, for 44 monthly installments;
- EUR 2,504.47 gross, inclusive of social security contributions payable by the recipient, for the 4 monthly installments corresponding to the mandatory research and study period abroad, as required by the project approved for ACN funding and detailed in Technical Sheet A.

Starting from the first year of the PhD program, in addition to the scholarship, a research budget for activities in Italy and abroad is provided. This budget, appropriate to the type of program, shall be no less than 10% of the minimum annual scholarship amount established by ministerial regulations, pursuant to Ministerial Decree No. 247 of 23 February 2022.

The research period abroad may not exceed the four months already specified in the research project. This period of study and research abroad must be carried out at the universities listed in Technical Sheet A.

Winners with a scholarship must join the 'INPS Gestione Separata' State-run pension fund and send an e-mail to Luiss (dottorati@luiss.it) providing evidence of their registration in that regard. Scholarships are subject to social security contributions payable to the said pension fund in accordance with applicable law, two thirds of which is borne by the University and one third by the scholarship holders.

Doctoral students enjoy the associated benefits and rights.

Please note:

To be eligible for the scholarship, admitted applicants may not have previously received other doctoral scholarships (Law n. 398 of 30 November 1989 and subsequent amendments);



- Scholarships awarded for doctoral program are not cumulable with other scholarships of any type, including those awarded by other universities/bodies;
- Scholarships are incompatible with a role as an employee, or any research and study contributions awarded by Luiss Guido Carli departments or other institutions.

ART. 9 - RIGHTS AND OBLIGATIONS OF DOCTORAL STUDENTS

Admission to a Doctoral Program entails an exclusive and full-time commitment in line with what is specified in the syllabus for the Doctoral Program concerned, and by the Research Project Sheet approved by the National Cybersecurity Agency and attached to this call for proposals (Technical Sheet A).

In this regard, it is therefore specified that the PhD candidate awarded the scholarship funded by the Agency must carry out the research project in line with what is set out in the project description approved for funding. No changes may be made to the research project that would affect its original objectives and expected outcomes, as detailed in Technical Sheet A.

Furthermore, it is made explicit that the modification of the project objectives and expected results, or the dissimilar realization of the project, as approved at the start of the doctoral program, will result in the revocation of the scholarship and the total return of any amounts already paid out.

The PhD candidate awarded the scholarship funded by the Agency must comply with the obligations relating to intellectual property set out in Article 11 of this call.

Enrolled students must attend doctoral courses and activities and continuously undertake study and research within the context of the facilities intended for such purposes and in the manner established by the Academic Board and indicated in the Annexes hereto.

The Academic Board may authorize a doctoral student to conduct remunerated activities which enable the achievement of competencies within the educational field of the doctoral program, upon evaluation of the compatibility of the said activity with the productive progress of the educational and research activities under the doctoral program. The annual maximal limit perceivable by the doctoral candidate compliant to the scholarship, cannot surpass the ministerial minimal amount of the scholarship (\in 16.243) thereto.

The doctoral students may undertake, as an integral part of their educational program, tutoring activities of those studying for the bachelor's and master's degrees, even remunerated, and also additional teaching activities up to forty hours per academic year, subject to the approval by the Academic Board, without such entailing an increase of their scholarship. For these activities the doctoral students receive cheques referred to in the art. 1, paragraph 1, letter b), of the decree law of 9 May 2003, n. 105, converted, with subsequent amendments, by the law n. 170 of 11 July 2003.



Income from any additional paid activities may not exceed the ministerial amount of the Doctoral Fellowship. The annual maximal limit perceivable by the doctoral candidate compliant to the scholarship, cannot surpass the ministerial minimal amount of the scholarship $(\in 16.243)$ thereto.

At the end of every year of study each student enrolled in the doctoral program must submit a detailed report to the Academic Board on the work and research done. The Academic Board will keep the report and, subject to a positive evaluation of the efforts and work of the doctoral student, will propose to the Rector that the student be allowed to continue his or her studies. In the event of a negative evaluation, the recommendation will be that the studies of the doctoral student should cease. The report must be signed by the PhD Coordinator and forwarded to the National Cybersecurity Agency, together with the minutes of the Teachers' Board containing the assessment of the doctoral student's annual activity and possible admission to the following year. Doctoral students may be suspended or expelled from the program further to a unanimous decision of the Academic Board stating the reasons for such a decision.

In the event that the PhD candidate awarded the scholarship fails to obtain the PhD degree, is not positively evaluated for the renewal of the scholarship, or renounces it, a partial revocation of the funding will be applied, with the obligation to return the sums disbursed following the last annual statement submitted by the University to the Agency. Amounts not yet disbursed will be considered not due, and payments will be discontinued. The University reserves the right to recover these sums from the awarded candidate, should it deem the candidate responsible, to the extent and in the manner it considers appropriate, in accordance with the applicable regulations.

The measures under Legislative Decree No. 68 of 29 March 2012 are extended to doctoral students in the manner provided for therein.

Without prejudice to the norms and protection of parenthood rights referred to in the decree of Ministry of Labor and Social Welfare Decree of 12 July 2007 published in Official Gazette No. 247 of 23 October 2007, the doctoral students in family leave maintain the right to the scholarship. After the suspension period, the scholarship will be paid upon the course attendance is resumed up to the completion of the overall duration of the scholarship period.

ART. 10 - AWARDING OF THE DOCTORATE

The qualification of research doctor abbreviated as "Dott. Ric." thus "Ph.D" is attained at the end of the doctoral program and is awarded following positive assessment of a research thesis that



contributes to the advancement of knowledge or methodology in the chosen field of inquiry after defense of a doctoral thesis. The research doctorate is conferred by the Rector in accordance with the Research Doctorate Regulations of Luiss Guido Carli and applicable law.

The examinations commission for the final exam will be established and appointed by decree of the Rector in accordance with the Research Doctorate Regulations of Luiss Guido Carli and applicable law.

The doctoral student must deliver the final version of the PhD thesis along with a detailed report of the activities performed during the Doctoral Program, as indicated in art. 8 of D.M. 226 of 14 December 2021.

The PhD certificate will be issued solely if, within 30 days after defense of the thesis, the doctoral student (with the assistance of the relevant staff) files a copy of the final version of the thesis in the University's open access institutional repository, which stores the work and affords public access thereto. Upon Academic Board's authorization, certain parts of the thesis may be made unavailable with regards to data privacy protection, in accordance with the relative legislation in force. The obligation to file the thesis at the central National Libraries of Rome and Florence remains unaffected.

ART. 11 - INTELLECTUAL PROPERTY AND RESEARCH OUTCOMES

Luiss undertakes not to use the name, trademark, or any other distinctive sign of the Agency for advertising purposes or any other promotional activities, except to acknowledge the funding of the PhD scholarships. Furthermore, without prejudice to the doctoral candidates' moral right of authorship, ownership of the research results of the projects funded by the Agency shall be shared equally, with 50% belonging to the Agency and 50% to the University. Consequently, the University shall promptly inform the Agency — by Certified Email (PEC) to acn@pec.acn.gov.it — of the existence of such research results so that, within the following sixty days, the Agency may notify its possible decision to waive its right, also by Certified Email (PEC) to acn@pec.acn.gov.it. In this case, the University shall acquire full ownership of the research results.

ART. 12 - PRIVACY NOTICE

Luiss treats the personal data of candidates in full conformance of Reg. UE/2016/679 and D.Lgs. n. 196/2003, as modified by D.Lgs. n. 101/18 and subsequent integrations.

Luiss, as Controller, collects and processes the identifying data (name, surname, place and date of birth, personal tax number and citizenship), contact data (residential address, e-mail address



and telephone number), data relating to academic record, data relating to knowledge of foreign languages, data relating to any certifications held by the data subject, in order to manage the application for participation in the doctoral competition and related obligations (the legal basis for processing lies the fulfillment of the pre-contractual obligations between the parties).

Processing takes place in the European Economic Area, on paper and electronically, using the security measures required by law.

Data are processed by Luiss' administrative and teaching staff and by any third party who assists Luiss in management of the application.

Any data subjects wishing to exercise their statutory rights as per articles 15-22 of Reg. UE/2016/679 may do so by writing an email to the Controller, Luiss Guido Carli at Viale Pola 12, 00198 Rome, Italy, privacy@luiss.it setting out their request.

The contact details of the Data Protection Officer (DPO) are available at www.luiss.it/contatti.

ART. 13 - FINAL PROVISIONS

For all matters not specifically addressed herein, reference is to be made to the Research Doctorate Regulations of Luiss Guido Carli and the applicable law governing Doctoral Programs. Submission of the online application to participate in the selection process referred to in article 3 above implies the candidate's acceptance of the provisions hereof and the Research Doctorate Regulations in force.

The person in charge of the procedure is Dr Federica Capone.

This announcement will be published on the University's website (<u>www.luiss.it</u>) and the website of the Ministry of Education, Universities and Research (<u>www.bandi.miur.it</u>), which will also arrange for publication on the European Euraxess website and in the Official Gazette of the Italian Republic – 4th special series.

(Prof. Paolo BOCCARDELLI)

<u>Attachments</u>

Technical Sheet A - PhD in Management Course - XLI cycle a.y. 2025/2026 Annex A - PhD in Management Course - XLI cycle a.y. 2025/2026 Annex B - Personal Declaration Form

Viale Pola 12, 00198 Roma T +39 06 85 22 51



TECHNICAL SHEET A

Technical Sheet A attached to Rectoral Decree No. 243 of 4/8/2025

Project title	Security Strategies for Artificial Intelligence: Metrics, Processes, and Organizational Practices.		
Research and Innovation Topics on	Subject 1	Subject#6.2.1: The study and continuous enhancement of procedural frameworks for risk assessment, aimed at facilitating the identification, analysis, and quantification of risk, thereby rendering the related treatment plan (and the acceptance of risk where reasonable) more effective. In particular, this R&I topic includes models for impact assessment.	
Cybersecurity (Areas explored in the research project)	Subject 2	Subject#6.3.1: Innovation in the standardization of business processes for cybersecurity, leveraging, for example, Capability Maturity Models (CMM) and zero trust security models.	
	Subject 3	Subject#6.1.1: Research on the cybersecurity ecosystem economy, particularly on supply chains.	
PROJECT GOALS AND IMPLEMENTAT	ION CAPABILIT	TIES	
Project goals	The security of Artificial Intelligence represents a crucial challenge for organizations, which must balance the protection of systems with the economic sustainability of investments and the need to adopt standardized practices. This research project aims to develop an integrated framework to assist companies and policymakers in managing AI-related risks through economic assessment tools, security maturity models, and market incentives.		
	A primary objective is the application of Return on Security Investment (ROSI) as a strategic decision-support tool, enabling managers to allocate resources for AI protection proportionally to risk and consistent with governance and		



regulatory requirements. The analysis of specific risks related to generative AI will enable the development of metrics to guide the optimization of investments, ensuring a balance between costs, benefits, and the achieved level of security.

Simultaneously, the project explores the role of the Capability Maturity Model (CMM) as a lever to promote security in AI markets. Maturity models provide a structured framework to progressively improve protection capabilities, encouraging both organizations offering AI-based services and policymakers to adopt shared standards. From this perspective, the project proposes the development of an AI Security Index—an indicator designed to measure the security level of enterprises along the AI supply chain, incentivizing the continuous improvement of cybersecurity practices.

Finally, the project incorporates a reflection on the economics of cybersecurity and security along AI supply chains. Considering the protection of AI systems not only at the organizational level but as a common goal of the entire ecosystem highlights the role of security investments in the resilience of digital supply chains. The combination of ROSI, AI Security Index, and security governance will help define more effective strategies to protect critical AI infrastructures and promote greater collaboration among companies, suppliers, and institutions.

Through this integrated approach, the project aims to provide practical and theoretical tools for more effective management of AI security, fostering convergence between economic assessment, security governance, and standardization in the markets.

Relevance of the project to the topics of the Agenda

The project aligns with three key themes of the Research Agenda, offering both theoretical and practical contributions on risk assessment, security standardization, and the management of digital supply chains.

Firstly, the project addresses Topic 6.2.1, which concerns the study and continuous improvement of procedural frameworks for risk assessment. The integration of ROSI enables the development of metrics to quantify the specific risks of generative AI and evaluate the economic impact of security strategies. This approach will contribute to more effective risk



identification, analysis, and mitigation, rendering the treatment plan more structured and sustainable.

Secondly, the project is consistent with Topic 6.3.1, related to innovation in the standardization of business processes for cybersecurity. The use of the CMM provides a model to measure and incentivize the progressive improvement of Al security, facilitating the adoption of shared practices. Furthermore, the development of the Al Security Index represents an innovative contribution, as it enables the evaluation of Al security maturity within organizations and creates incentives for the continuous enhancement of protection practices.

Finally, the project addresses Topic 6.1.1, which pertains to research on the cybersecurity economy and security along the supply chain. The AI Security Index can become a strategic tool to measure and incentivize security throughout the entire AI value chain, creating a market mechanism that encourages companies to adopt higher levels of protection. Integration with ROSI aligns investment choices with the need for distributed security, contributing to the resilience of the AI ecosystem as a whole.

Project implementation methods, including available enabling factors

The doctoral project spans four years, integrating theoretical research, model development, and empirical validation through collaboration with companies and institutions in the security and artificial intelligence sectors.

In the first year, the candidate will acquire methodological training with advanced courses in social sciences, qualitative and quantitative analysis, and cybersecurity, along with topics on management, information systems, and digital governance. This will ensure a solid interdisciplinary foundation to address the challenges of AI security and digital risk management.

In the second year, an economic assessment framework for AI security will be developed, integrating ROSI for investment decisions and CMM to improve security in AI-based markets. Simulation techniques, such as the Monte Carlo method, will also be explored to refine risk assessment metrics. Interactions with companies and stakeholders will be initiated, testing the framework through case studies. Collaboration with the Cyber



environment.

4.0 Competence Center and the Fastweb+Vodafone Chair will facilitate access to the advanced industrial ecosystem.

In the third year, the framework will be tested in organizational contexts involving generative AI, with validation of the AI Security Index aimed at measuring the security level of companies along the AI supply chain. Collaboration with the AI4Society research center will ensure a multidisciplinary

In the fourth year, the project will focus on finalizing the analysis by integrating feedback received through interactions with national and international academic networks, including the Cybersecurity PhD program, the ITASEC community, the Association for Information Systems (AIS), the Design Science Research (DESRIST) community, the European Research Center for Information Systems (ERCIS) network, the European Safety and Reliability (ESREL) community, and the Society for Risk Analysis Europe (SRA-E).

PROJECT ELEMENTS RELATED TO PRIORITY THEMES

PROJECT ELEMENTS RELATED TO PRIORITY THEMES	Subject 1	The study and continuous improvement of procedural frameworks for risk assessment, aimed at facilitating the identification, analysis, and quantification of risk, thereby rendering the related treatment plan (and the acceptance of risk where reasonable) more effective. In particular, this R&I topic includes models for impact assessment.
	Subject 2	Subject#6.3.1 Innovation in the standardization of business processes for cybersecurity, leveraging, for example, Capability Maturity Models (CMM) and zero trust security models
	Subject 3	Research on the cybersecurity ecosystem economy, particularly on supply chains.



The research project makes an innovative contribution to managing risks related to Artificial Intelligence (AI) and security in AI systems, with particular focus on the standardization of business processes for cybersecurity, as outlined in the Cybersecurity Research and Innovation Agenda. The developed framework will assist organizations in allocating investments for AI security by combining economic assessment and security considerations, and will be applicable at both the corporate level and for policymakers.

The approach is based on Return on Security Investment (ROSI) and the AI Security Index, tools that enable the definition of priority interventions and the standardization of guidelines for AI security. This will allow public administrations and regulatory bodies to direct cybersecurity investments more effectively, using a quantitative score that links investment returns to protection against AI-related risks.

Moreover, the framework will facilitate the systematic and standardized collection of data on organizational security, improving the ability to monitor and continuously strengthen security over time. This approach will ensure greater uniformity in security assessment and monitoring processes, enhancing risk management at both the enterprise and ecosystem levels, and fostering increased collaboration between the public and private sectors.

The project also addresses the challenge of security governance in the adoption and development of AI technologies by combining ROSI and the Capability Maturity Model (CMM) to support strategic security investment planning. The proposed framework is positioned as a key tool to strengthen the resilience of the digital ecosystem, promoting standardization and the dissemination of best practices in cybersecurity, with a significant impact on the growth of AI applications in the market.

COLLABORATIONS WITH OTHER PUBLIC AND PRIVATE ENTITIES

Motivation and evidence of the involvement in the research project of companies, public or private research

The project benefits from a broad network of collaborations with national and international entities and companies, providing the doctoral candidate with access to essential



environments, laying the groundwork to address challenges related to data security—a crucial theme in cybersecurity. The Fastweb+Vodafone Chair and the collaborations of the Al4Society center on Al and data governance topics, together with the Confindustria network, offer the opportunity to collect cybersecurity data by testing the security assessment framework. The direct connection between research and market will enhance the practical validity of the results. These collaborations will ensure that the proposed framework aligns with international research needs and security practice. The doctoral project includes a study period abroad to be carried out at one of the universities or research centers that a members of the European alliance ENGAGE.EU, of which Lui is a partner. The choice of the host institution will depend on the opportunities available within the network, which include renowned European universities such as Tilburg, Mannheim, Sofia (University of National and World Economy), Toulouse Capitole, Vienna (WU), Hanken School of Economics (Helsinki/Vaasa), Ramon Llull (Barcelona), and the Norwegia School of Economics (NHH) in Bergen. During this period, the doctoral candidate will have the opportunity to collaborate with researchers engaged in digitalization topics. In particular, participation in initiatives within the Industry-Academia Network of the Cybersecurity Skills Academy, promoted by ENGAGE.EU, will allow the candidate to develop applied skills in managing the security of emerging technologies, integrating theory with practical field experience. Furthermore, the doctoral candidate will benefit from	institutions and laboratories linked to	resources and ensuring a significant impact on AI security. In
Al/4Society center on Al and data governance topics, together with the Confindustria network, offer the opportunity to collect cybersecurity data by testing the security assessment framework. The direct connection between research and market will enhance the practical validity of the results. These collaborations will ensure that the proposed framework aligns with international research needs and security practice. The doctoral project includes a study period abroad to be carried out at one of the universities or research centers that a members of the European alliance ENGAGE.EU, of which Lui is a partner. The choice of the host institution will depend on the opportunities available within the network, which include renowned European universities such as Tilburg, Mannheim, Sofia (University of National and World Economy), Toulouse Capitole, Vienna (WU), Hanken School of Economics (Helsinki/Vaasa), Ramon Llull (Barcelona), and the Norwegia School of Economics (NHH) in Bergen. During this period, the doctoral candidate will have the opportunity to collaborate with researchers engaged in digitalization topics. In particular, participation in initiatives within the Industry-Academia Network of the Cybersecurity Skills Academy, promoted by ENGAGE.EU, will allow the candidate to develop applied skills in managing the security cenerging technologies, integrating theory with practical field experience. Furthermore, the doctoral candidate will benefit from collaboration with the Department of Information Systems at the University of Agder in Norway, where an ongoing partnership focuses on cybersecurity and Al topics.	Italian and/or European entities, as well as international organizations	particular, it is embedded within the PRIN Data4Innovation project, which explored data governance in distributed environments, laying the groundwork to address challenges
The doctoral project includes a study period abroad to be carried out at one of the universities or research centers that a members of the European alliance ENGAGE.EU, of which Lui is a partner. The choice of the host institution will depend on the opportunities available within the network, which include renowned European universities such as Tilburg, Mannheim, Sofia (University of National and World Economy), Toulouse Capitole, Vienna (WU), Hanken School of Economics (Helsinki/Vaasa), Ramon Llull (Barcelona), and the Norwegia School of Economics (NHH) in Bergen. During this period, the doctoral candidate will have the opportunity to collaborate with researchers engaged in digitalization topics. In particular, participation in initiatives within the Industry-Academia Network of the Cybersecurity Skills Academy, promoted by ENGAGE.EU, will allow the candidate to develop applied skills in managing the security of emerging technologies, integrating theory with practical field experience. Furthermore, the doctoral candidate will benefit from collaboration with the Department of Information Systems at the University of Agder in Norway, where an ongoing partnership focuses on cybersecurity and Al topics. Duration of the study period abroad		Al4Society center on Al and data governance topics, together with the Confindustria network, offer the opportunity to collect cybersecurity data by testing the security assessment framework. The direct connection between research and market will enhance the practical validity of the results. These collaborations will ensure that the proposed framework
within the European Union, contextualized to the research project During this period, the doctoral candidate with nave the opportunity to collaborate with researchers engaged in digitalization topics. In particular, participation in initiatives within the Industry-Academia Network of the Cybersecurity Skills Academy, promoted by ENGAGE.EU, will allow the candidate to develop applied skills in managing the security of emerging technologies, integrating theory with practical field experience. Furthermore, the doctoral candidate will benefit from collaboration with the Department of Information Systems at the University of Agder in Norway, where an ongoing partnership focuses on cybersecurity and AI topics. Duration of the study period abroad 4 months		The doctoral project includes a study period abroad to be carried out at one of the universities or research centers that are members of the European alliance ENGAGE.EU, of which Luiss is a partner. The choice of the host institution will depend on the opportunities available within the network, which includes renowned European universities such as Tilburg, Mannheim, Sofia (University of National and World Economy), Toulouse Capitole, Vienna (WU), Hanken School of Economics (Helsinki/Vaasa), Ramon Llull (Barcelona), and the Norwegian
collaboration with the Department of Information Systems at the University of Agder in Norway, where an ongoing partnership focuses on cybersecurity and AI topics. Duration of the study period abroad 4 months	within the European Union,	opportunity to collaborate with researchers engaged in digitalization topics. In particular, participation in initiatives within the Industry-Academia Network of the Cybersecurity Skills Academy, promoted by ENGAGE.EU, will allow the candidate to develop applied skills in managing the security of emerging technologies, integrating theory with practical field
F1		collaboration with the Department of Information Systems at the University of Agder in Norway, where an ongoing
Scientific coordinator Prof. Paolo Spagnoletti	Duration of the study period abroad	4 months
	Scientific coordinator	Prof. Paolo Spagnoletti



Annex A to Rectoral Decree No. 243 of 4/8/2025

Doctoral Program in Management

XLI Cycle - 2025/2026 Academic Year

Administrative Headquarters: Department of Business & Management

Statutory Duration of the Program: 4 years

a) Educational Goals and Research Themes:

The Doctoral Program in Management is an international program for talented students who wish to pursue academic or professional careers with consultancy firms, financial institutions, economic policy and/or regulatory authorities. The Department of Business and Management excels in numerous clusters of research but is specifically interested in research projects related to the following prevalent areas of research:

- Organization Design
- ➤ Organization Studies
- > Marketing and Technologies
- ➤ Consumer Behavior
- ➤ Economics of innovation
- ➤ Corporate Governance
- > Firm international determinants and processes
- > Human Resource Management
- > Digitalization and global value chains
- ➤ Entrepreneurship and start-up management
- ➤ Corporate misconduct
- ➤ Strategic Change and Business Transformation
- > Accounting and Performance Measurement for Sustainability
- > Organizations' purpose and impact
- ➤ Global Challenges in Sustainability
- ➤ Open Innovation
- > Al in Organizations
- ➤ Collaborative Networks and Team Performance



- > Family Business Governance and Innovation
- ➤ SMEs financing

b) Places on offer:

- No. 1 Position with fellowship funded by Agency for National Cybersecurity (ACN)
 The position is funded by fellowship sponsored by Agency for National Cybersecurity (ACN) in order to develop a specific Research Project submitted by the University to ACN that has the following characteristics:
 - Project title: "Security Strategies for Artificial Intelligence: Metrics, Processes, and Organizational Practices".
 - The PhD project includes a **study period abroad** (4 months) to be carried out at one of the universities or research centers that are members of the ENGAGE.EU European Alliance, of which Luiss is a partner. The choice of host institution will depend on the opportunities available within the network, which includes renowned European universities: Tilburg, Mannheim, Sofia (University of National and World Economy), Toulouse Capitole, Vienna (WU), Hanken School of Economics (Helsinki/Vaasa), Ramon Llull (Barcelona), and the Norwegian School of Economics (NHH) in Bergen. During this period, the doctoral student will have the opportunity to collaborate with researchers working on topics related to digitalization. In particular, participation in initiatives within the Industry-Academia Network of the Cybersecurity Skills Academy—part of the initiatives promoted by ENGAGE.EU—will enable the student to develop applied skills in managing the security of emerging technologies, integrating theoretical knowledge with practical, field-based experience. Additionally, the PhD candidate will benefit from collaboration with the Department of Information Systems at the University of Agder in Norway, where there is an ongoing partnership focused on cybersecurity and AI topics.

The characteristics of the offered position and the timetable of activities are described within Technical Sheet A, attached to this notice. Acceptance of the position implies acceptance of the conditions, activities and rules contained in the notice, this Annex A and Technical Sheet A.

c) Selection Process:

The selection process for admission to the Doctoral Program consists of three phases:

1. First Phase: Evaluation of CV, qualifications and publications

This phase will take into account all qualifications, publications (if any) and further relevant elements indicated in a candidate's CV.

Publications will be evaluated taking into account the academic value of the writings, their relevance to the topics under study in the Doctoral Program and



the standing of the journals and publishing houses through which the candidates have published. Please note that it is possible to apply for the Doctoral Program even in the absence of publications.

Candidates who score at least 24 points in the first phase will be admitted to the second phase, i.e. the Oral Exam. Reference should be made to section **d**) of this sheet for more details on the evaluation criteria.

2. Second Phase: Oral Exam and English language test

The Oral Exam will focus on the Research Project funded by the ACN for the specific Doctoral program (see Technical Sheet A) and will concern topics and subjects pertinent thereto (even if not directly covered by the Research Project itself but which relate to the areas under study in the Doctoral Program).

It is designed to assess not only the candidate's depth of knowledge regarding the themes of the Research Project, but also the candidate's ability to engage in legal reasoning and discuss concepts relating to various branches of the legal system.

The examination will be conducted in English, given that the PhD program will be delivered entirely in English.

The oral exam may be held in presence or though the WebEx online platform.

The Oral Exam may be held online on the Webex platform. Candidates must possess a computer (with a webcam and microphFone) and internet access and follow the instructions relating to the use of the Webex application which they will receive by email at the address that has been submitted during the candidacy phase.

The indication of the modality, will be communicated to interested parties at least 7 days before the date set for the exam by e-mail to the address through which the application for admission was completed online and, in addition, a notice will be given by the University to interested parties through the publication of a notice, on the website of Luiss Guido Carli, in the pages of the site http://www.luiss.it dedicated to the individual Doctorates.



The Oral Exam will be deemed to have been passed by candidates who obtain at least 36 points; 15 of the 60 points will be reserved for the evaluation of the candidate's knowledge of the English language.

d) Admissions Commission Scoring

The scoring system utilized by the Commission is as follows (minimum score for eligibility 60):

Competition Phase	Subject matter of evaluation	Maximum Score	Minimum score to pass to next phase
Phase 1	CV, qualifications and publications	40	24
Oral Exam Phase 2 and English language evaluation (in presence or via Webex)		60	36
Total		100	60

The minimum score for eligibility (60 points) is to be understood as the sum of the points assigned from the three phases, with the candidate having attained at least the minimum score in all of the selection phases.

e) Method of Submission of Candidature:

The online application procedure is to be completed through accessing the University's website at:

https://phd.luiss.it/management/calls/open-calls/

To submit an application to participate in the competition candidates must:

- go to the webpage: https://phd.luiss.it/management/calls/open-calls/
- fill out the competition application in full, attaching the required documents, specifically:

MANDATORY DOCUMENTATION:

I) Proof of possession of a master's degree



- II) Curriculum vitae, indicating all the qualifications held
- III) National ID card/passport
- IV) Annex B to the present Call for Applications, duly filled out and signed
- V) List of publications together with the full text of the publications or a selfdeclaration stating that no publications exist

Details of the mandatory documentation

I) Proof of possession of a master's degree

The required documentation to prove the attainment of a master's degree varies according to where the degree was awarded, thus it should be noted that:

Candidates with a qualification awarded in ITALY must submit:

certification/self-certification of the degree held, setting out the exams taken and marks obtained for each exam, credits earned and the degree grade (for each degree if more than one degree is held);

<u>Candidates with a qualification awarded in an EU country must submit the following:</u>

- certification/self-certification of the degree held, setting out the exams taken, and marks obtained for each exam (academic transcript of records), credits earned and the degree grade (for each degree if more than one degree is held);
- 2. degree parchment in its original language;
- diploma supplement in its original language;
- 4. translation into Italian or English of the above-mentioned documents, indicated in the points 1, 2 and 3: the translations are not required if the documents in question are issued by the institution directly in English.

<u>Candidates with a qualification awarded in a non-EU country must submit the following:</u>

- A. degree parchment in its original language;
- B. academic transcript of records in its original language;



C. translation into Italian or English of the two documents indicated in the preceding points A and B: the translations are not required if the documents in question are issued by the institution directly in English.

In the case of admission, applicants holding foreign degrees are required to submit to the PhD & Education Funding Office either the Diploma Supplement (the "access to further studies" section must necessarily be complete) or an Attestation of Comparability of the foreign degree issued by CIMEA. The Certificate of Comparability can be found at the following link: https://www.cimea.it/.

Candidates who declare they will obtain their degree no later than 15 September 2025, as well as those holding qualifying degrees subject to verification as provided in Article 2 of the Call, will be admitted "with reservation."

- II) <u>Curriculum vitae, indicating all the qualifications held</u>
 - (for example, master's degree, advanced courses, other PhDs, etc.), research undertaken, study and work periods either abroad or of international relevance, and certified knowledge of additional foreign languages other than English, if any;
- III) National ID card/passport
- IV) Annex B Personal Declaration Form

Annex B is available at pg. 27 of this Call for Applications.

- **V) List of publications** in areas pertinent to the Doctoral Program, together with the full text of the publications included in said list, to be uploaded in pdf format onto relevant sections of the online platform. In the absence of publications, a self-declaration should be uploaded attesting to the same.
 - N.B. it is nonetheless possible to apply for the Doctoral Program even in the absence of publications, by attaching a self-declaration stating that no publications exist;

OPTIONAL DOCUMENTATION:

Any other qualifications (for example, certification of knowledge of foreign languages other than English or certification of other qualifications held, indicating the marks obtained in the individual exams if such marks were awarded (for



example, a master's degree in a subject pertinent to the doctoral program, relevant experience at institutions and public bodies, etc.);

II) GMAT

III) Reference letter (produced exclusively by representatives belonging to the teaching and/or academic staff)

The reference letter should not be uploaded to the platform: the candidate should insert into the platform the names and email addresses of the referees, who will receive communication at the indicated email address containing a link through which they can personally write and send the letter to the PhD & Education Funding office.

The deadline for submitting reference letters is set for 10 September 2025.

It is recommended that files be uploaded in pdf format.

f) Deadlines:

- Deadline for submission of applications: 8 September 2025 at 16:00 (CEST), UTC+2
- Deadline for publication of the ranking for admission purposes: within 30th September 2025, unless extended by a communication to that purpose on the Luiss website

The ranking order and list of those admitted will be published on the Doctoral Program website at the following link:

https://phd.luiss.it/management/calls/admission-and-ranking-list/

and communicated by e-mail to the successful candidates in accordance with article 5 of the call for applications.

- Deadline for acceptance of admission by the successful candidates: within 7 days, to commence from the day after publication of the ranking order and list of those admitted on the University's website (http://www.luiss.it) and the associated concurrent notice of admission.
- Commencement of the Program: October 2025.



ANNEX B
Personal Declaration Form

Declaration of Absence of Conflicts of Interest and Incompatibility of Appointment

The completion of	this inforr	mation form is	a mandatory re	equirement for part	icipation in the c	all for applications for
admission	to	the	PhD	program	in	
	-	•		•	•	flicts of interest withir
the competitive sel	lection pro	cedure for adm	ission to the afo	rementioned PhD p	orogram in	·
l, the undersigned,	,					
C	_					-
Surname	_					
Name	_					-
Born in	_					-
(city/province)	_					
on (dd/mm/yy)	_		-			-
resident in						-
(city/province)						
at (address,						
street number						-
and postcode)						
Italian Tax Code						-
(Codice Fiscale)	_					

- aware that the statements made in this form constitute a substitute declaration pursuant to and for the purposes of Articles 46 and 47 of Presidential Decree no. 445/2000 et seq. (the Consolidated Text of Legislative and Regulatory Provisions on Administrative Documentation", also referred to as "T.U.");
- aware, pursuant to and for the purposes of Article 76 of Presidential Decree no. 445/2000, of the civil and criminal liabilities and consequences provided for in the event of false statements, falsification of documents or declarations containing data that no longer correspond to the truth, as set out in the aforementioned Consolidated Text ("T.U.");
- aware that the University may carry out the checks required by law, pursuant to and for the purposes of Article 7 of the aforementioned Consolidated Text ("T.U.");



DECLARE

(In the event of an affirmative answer, please detail the circumstances and specify the names of all parties involved.)

to be, or to have been in the past three years, in a situation of incompatibility or conflict of interest, actual or potential, pursuant to and for the purposes of Article 95, paragraph 1, letter b), of Legislative Decree no. 36/2023, with respect to the funding institution of the PhD scholarship (Name of Funding Institution) to which the call for applications refers.	Yes Please indicate the individual, their role, and the nature of the relationshi p.	No
to have or have had, in the preceding three years, relationships of marriage, cohabitation, kinship or affinity up to the second degree, or habitual association pursuant to Articles 51 and 52 of the Italian Code of Civil Procedure, with members of the Board of Directors of the funding institution (Name of Funding Institution), with persons holding general representation powers of the Institution, with central directors (or equivalent roles) of the Institution, with members of the Board of Statutory Auditors, of the auditing firms, and of the Supervisory Body of the funding institution.	Yes Please specify the individual, their role, the nature of the relationshi p, and the relevant period.	No



that I or my spouse, relatives, or in-laws up to the second degree have or have had in the previous three years relationships of any other nature (for example, financial, contractual, litigation, etc.) with the funding body (Name of Body) of the doctoral scholarship.	Yes Please specify the individual, their role, the nature of the relationship, and the relevant period.	No
to hold or have held, or that my spouse, relatives, or in-laws up to the second degree of the declarant hold or have held in the past three years an elective/institutional office, or employment/collaboration, with Public Administrations or, in any case, positions with public entities exercising authorization, concession, supervisory, regulatory, or control functions related to the activities of the funding institution (Name of Institution).	Yes In this case, please specify who the individual in the described situation is, their role, the nature of the relationship, and the relevant period.	No



to have exercised, in the past three years, authoritative or negotiating powers on behalf of Public Administrations in relation to the funding institution	Yes	No
(Name of Institution).	In this case, please specify who the individual in the described situation is, their role, the nature of the relationship, and the relevant period.	
to be, or to have been in the past three years, in a situation of incompatibility or conflict of interest, actual or potential, pursuant to and for the purposes of Article 95, paragraph 1, letter b), of Legislative Decree no. 36/2023, with respect to Luiss Guido Carli University.	Yes Please specify the individual and the conflict of interest situation.	No



to have or have had, in the preceding three years, relationships of marriage, cohabitation, kinship or affinity up to the second degree, or habitual association pursuant to Articles 51 and 52 of the Italian Code of Civil Procedure, with members of the Board of Directors of Luiss Guido Carli, with the Director General, the Rector and Functional Directors, with members of the PhD Programme's Academic Boards, and with the faculty members of Luiss Guido Carli.	Yes In this case, please specify who the individual in the described situation is, their role, the nature of the relationship, and the relevant period.	No

- a) The declarations are made responsibly and in good faith by the undersigned and, where they refer to third parties, to the best of their knowledge as of the date of signing this document. The undersigned undertakes to promptly inform of any changes to the content of this declaration and, if necessary, to submit a new substitute declaration.
- b) The undersigned declares to have reviewed the Code of Ethics and the Organization, Management and Control Model pursuant to Legislative Decree 231/2001 of Luiss Guido Carli, published at the following internet address https://www.luiss.it/ateneo/chi-siamo/statuto-e-regolamenti, which can be downloaded and printed online or for which a paper copy can be requested at any time, and to have fully understood its principles, contents, and purposes.



- c) Luiss Guido Carli adopts all reasonable measures to identify potential conflicts of interest that may arise in the performance of its activities.
 - The completion of this information form is intended to ensure the proper and transparent management of potential conflicts of interest between Luiss Guido Carli and economic operators, in compliance with the provisions set forth in the Code of Ethics, the Organization, Management and Control Model pursuant to Legislative Decree 231/2021, the GDPR (EU Regulation 2016/679), the relevant Italian harmonisation legislation, as well as any additional measures adopted by the Italian Data Protection Authority (collectively, the "Privacy Regulations").
 - The declarant is hereby informed that any situation which may constitute or give rise to a conflict of interest will be promptly communicated by Luiss to its Supervisory Body.
- d) The declarant is aware that the statements made in this form constitute a substitute declaration pursuant to and for the purposes of Articles 46 and 47 of Presidential Decree no. 445 of 28 December 2000 and subsequent amendments (Consolidated Text on administrative documentation).
- e) The declarant is also aware of the criminal and administrative penalties provided for under Article 76 of the aforementioned Consolidated Text in the event of false statements, mendacious declarations, falsification of documents, use or presentation of false documents, or documents containing untrue data.
- f) The declarant finally declares that the data provided are given under their own responsibility and is aware that the University may carry out the legally required checks pursuant to and for the purposes of Article 7 of the aforementioned Consolidated Text.

Place and date	Signature

Attachments:

1. A copy of the declarant's valid identity document.